Johnson University School of Social and Behavioral Sciences Graduate Counseling Program



2018-2019

Comprehensive Assessment Report (CAR)

Master of Arts in Counseling

Concentration in Clinical Mental Health Counseling

and

Concentration in School Counseling

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Comprehensive Annual Report

Background & Overview

The Comprehensive Assessment Plan (CAP) was first formalized during the 2014-2015 academic year while the Johnson University graduate counseling program was becoming accredited by the CACREP under 2009 standards. The university received notification July 7, 2016 that the School Counseling and the Clinical Mental Health Counseling programs received accreditation. The Graduate Counseling Program (GCP) began the process of revising assessment procedures to conform to CACREP 2016 standards during 2017-2018. This process continued during the 2018-2019 academic year. Two of the more notable adjustments involved identifying and assessing Key Performance Indicators (KPIs) [see Appendix D] and Counselor Dispositions [see Appendix E]. The CAP describes a continuous, cyclical process that is participative, flexible, relevant, and responsive [see Appendix B]. The heart of the CAP is to ensure students graduate from the program as professionally competent counselors.

The CAP is reviewed annually at the end of spring semester and revised as necessary to ensure consistent program assessment occurs and to maximize quality of student learning. The annual review combines with other assessment data to inform a Comprehensive Annual Report (CAR) published each fall by the Johnson University's Office of Institutional Effectiveness. Stakeholders (e.g., current students, faculty, administrators, site supervisors, alumni, and employers) are notified when the report is available. The CAR identifies program improvement that is data driven and evidence monitored. In addition to the CAR, the faculty also annually publicize program vital statistics and demographic information [see Appendix A].

2019 Counseling Program Review (CPR) annual meeting (May 6, 2019)

The Core Counseling Faculty (CCF), comprised of 3 fulltime faculty members, generally met weekly for 30 scheduled and documented meetings from September 2018-May 2019. Newly included in 2018-2019 was monthly meetings that included the School Counseling specialist. A typical CCF meeting consisted of approximately 40 minutes of program review and enhancement with the remaining time spent on individual student concerns or issues. Much of the program review focused on assessing the transition to CACREP 2016 standards, including Student Learning Outcomes (SLOs) as well as Key Performance Indicators (KPIs) and Counselor Dispositions. The 2018-2019 academic year culminated on May 6 for the annual Counseling Program Review.

- 1. Review of Program Mission and Student Learning Outcomes (SLOs)
 - a. Program Mission (facilitated by Program Director)
 - i. Review & Discussion
 - (a) CMHC
 - (i) No changes in mission, however, CMHC concentration increased to 63hr plan of study during 2018-2019

- (ii) During 2018-2019 CMHC piloted the option of spreading practicum across two semesters instead of one primarily to make it easier for working students to fit practicum in a work-week schedule. Faculty and student feedback was overwhelmingly negative
- (b) SC
 - (i) No changes in mission, however, SC concentration increased to 60hr plan of study during 2018-2019

ii. Action Plan

- 1. Concentrations continue to be a good fit for the mission and for the program
- The piloted CMHC 2-semester practicum was eliminated as an option going forward due to the overwhelmingly negative feedback from both faculty and students
- 3. For enrollment tracking purposes in vital statistics report: once a student declares dual concentration, list in both categories starting with their original start date in the program. If a student switches, remove from one category and put in the other retroactively to date student started in the program
- 4. For job placement rates in vital statistics report: count dually concentrated graduates as both SC and CMHC when employed
- b. Student Learning Outcomes (facilitated by Assessment Coordinator)
 - i. Review & Discussion
 - 1. Newly revised SLOs used for first time 2017-2018 as part of transition to CACREP 2016 standards. 2018-2019 was the first year that all data points were measured (some were pending during 2017-2018)
 - (a) Counseling Program Core has three SLOs each with unique objectives, CMHC concentration has one SLO with three objectives and School Counseling concentration has one SLO with three objectives
 - 2. 2018-2019 marked the second year Key Performance Indicators (KPIs) were used to provide assessment data for SLOs/objectives
 - (a) Objectives are measured in multiple ways across time using KPIs
 - (b) 2018-2019 academic year marked the first year KPI results available in all areas since many of the KPIs are measured in a student's final semester through subscores on the CPCE or through the oral exam so data was not available until Spring 2019
 - 3. Faculty were pleased with the tools used for measurement as well as the results.
 - (a) SLO 1 (core) had an average of 92.86, barely different from the past year's average of 92.85
 - (b) SLO 2 (core) had an average of 90.00, down from the past year's average of 92.55. Some of the decrease may be related to inclusion of the CPCE scores which were not previously available

- (c) SLO 3 (core) had an average of 91.93, significantly up from the previous year's average of 79.96. However, this is largely due to additional data not available previously. Four additional data points were measured in 2018-2019 making seven points of measure total
 - (i) Faculty discussed possibility of changing measure for 3.1. Decision made to make no change at this time
- (d) SLO 4 (CMHC) had an average of 90.82, slightly down from the 2017-2018 average of 91.91. Four additional data points were measured in 2018-2019 making six points of measure total
 - Faculty discussed merits of group project versus individual for one assignment. Program Director will follow up with instructor of COUN 5570
- (e) SLO 5 (SC) had an average of 90.74, slightly up from the 2017-2018 average of 89.17. Five additional data points were measured in 2018-2019 making six points of measure total

ii. Action Plan

1. Faculty will continue to monitor SLOs closely 2019-2020 but the KPI seem to be working well as points of measure for program assessment

2. Program Assessment

- a. Direct Evidence (facilitated by Assessment Coordinator)
 - i. Student Competency Records (SCRs)
 - 1. SCRs were discontinued and replaced by other measurements
 - ii. Grades, Key Performance Indicators (KPIs), and associated SLOs
 - 1. Review & Discussion
 - (a) No student required remediation due to grade performance in 2018-2019
 - (i) Faculty also believe this is due to continued use of Notice of Concerns (NOCs) as an "early alert" system for students who are performing marginally
 - (ii) Three NOCs were issued during the year to three different students. Two of the NOCs were related to grades as well as dispositional issues.
 - (b) KPIs are used to help assess student learning and competency based on CACREP 2016 standards
 - (i) KPIs are directly linked to SLOs as noted above
 - 1. Several KPIs were discussed in particular as noted above
 - a. Case Study used in COUN 5520 to measure SLO 3.1 was discussed considering a better measuring point as an assignment in either COUN 5582 or COUN 5583. Decision was made to leave it in COUN 5520

- b. Clinical Case Study used in COUN 5570 appears to be a group assignment rather than an individual. Faculty discussed and decided to contact the instructor of the course for further insight
- c. Data points missing for SLO 1.2 from COUN 5210. Course instructor will be contacted to consider missing data
- (ii) Faculty observed in 2017-2018 that KPIs were tracked for Program Assessment purposes but not for individual student performance
 - 1. As a result, in 2018-2019, faculty created a "secure workbook/spreadsheet" to maintain and track KPIs/dispositions/NOCs
 - a. There were 32 instances of scores below 84
 - b. Some students consistently had KPIs below 84
 - c. Faculty discussed student performance and talked with students who consistently performed low

2. Action Plan

- (a) Advisors will continue to maintain updates regarding issues in the spreadsheet
- (b) Program Director will continue to explore the most effective way of monitoring student data from year to year
- (c) Faculty will continue the discussion regarding what level, if an, of intervention to use with students who have several KPI scores falling in the marginal or below competency range set by faculty

iii. Counselor Dispositions

- 1. Review & Discussion
 - (a) CACREP 2016 standards describe counselor dispositions as those "commitments, characteristics, values, beliefs, interpersonal functioning, and behaviors that influence the counselor's professional growth and interactions with clients and colleagues"
 - (b) To ensure graduate counseling students develop to the highest possible extent both personally and professionally during their time in the program, the faculty identified five key dispositions deemed by them as crucial to counselor development
 - (c) As noted above, during 2018-2019, a secure workbook/spreadsheet" was created to maintain and track dispositions as well as KPIs and NOCs
 - (i) 2018-2019 resulted in three instances of "below expectation" and 15 instances of "marginal"
 - (ii) These instances involved nine different students, ranging from one per student to one student who had four instances
 - (iii) Meetings with advisors were arranged with several students and in two cases NOCs were generated along with subsequent advisor meetings
 - (iv) It was thought that the decrease in overall numbers in part reflected concerns that faculty may have been too "critical" during the pilot year

2. Action Plan

- (a) Advisors will continue to check dispositional workbook at the end of each semester to ensure advisees are not flagged
- (b) Faculty will continue to determine how dispositional concerns might best be addressed with options other than personal counseling (i.e., related reading or videos, personal reflection papers, etc.)

iv. Skills Data

1. Review & Discussion

- (a) COUN 5586 Counseling Skills & Techniques (CMHC & School Counseling)
 - (i) This introductory 2-hr course is used as a gateway to students beginning practicum
 - (ii) Section 1 of the Counselor Competencies Scale—Revised (CCS-R) was used for a second year as a tool to assess competency and to help determine readiness to begin practicum as well as for use as a KPI
 - (iii) All students passed the course and it continues to be a good gateway tool

(b) Practicum (CMHC)

- (i) The CCS-R (Section 1 only) was used for a second year to further assess skills and to help measure readiness for internship
- (ii) No students were held back from continuing on to internship
- (iii) Faculty discussed the option of developing a new assessment tool to measure skill development and competency. The new tool will likely look more similar to that currently used in CMHC Internship to allow for a smoother transition from practicum to internship

(c) Internship (CMHC)

- (i) A somewhat revised CMHC Internship Evaluation was successfully used in 2018-2019. The revisions in particular focused on the consideration that CMHC Internship does rarely includes live supervision
- (ii) "Faith Integration" as a domain for CMHC Internship evaluation was discussed during the faculty meeting and it was agreed that it needed further assessment and likely moved in to a different category. Part of the concern was that many off-campus sites probably had little awareness of how to assess for this within interns

(d) Internship (School Counseling)

(i) The School Counseling Internship Evaluation was significantly revised in 2018-2019 to more closely align with CACREP 2016 standards. This assessment appeared to be very functional and will continue to be used in 2019-2020

2. Action Plan

(a) Faculty will explore developing an assessment tool for CMHC Practicum more similar to that used in CMHC Internship. The goal will be to have a

- form for both CMHC Practicum and Internship that "combines the best of the CCS-R with assessment forms previously used
- (b) "Faith Integration" as a domain for CMHC Internship evaluation will be further addressed during 2019-2020 academic year. Possibly get input from site supervisors as well
- (c) For the CCS-R (COUN 5581), could consider replacing word "competency" with the developmentally more appropriate term "expectations" (i.e. meets competency vs. meets expectations)
- v. Standardized Tests-NCE, CPCE, & Professional School Counselor (PSC) Praxis
 - 1. Review and Discussion
 - (a) Counselor Preparation Comprehensive Exam (CPCE): Seven students completed the exam and passed on first attempt (passing=73)
 - (i) The group mean was 84.20 compared with national mean of 84.72 (based on combined exit and non-exit data)
 - (ii) Group range 77-87, standard deviation 3.71
 - (iii) In the past, the program has been well above the national average so there was some concern that it was slightly below this year
 - (iv) Areas of possible weakness
 - 1. Human Growth and Development
 - 2. Career Development
 - (v) Areas of possible strength
 - 1. Helping Relationships
 - 2. Assessment
 - (vi) Other notes/thoughts
 - 1. Social and Cultural Diversity had the broadest distribution of scores
 - 2. Overall standard deviation was small for this cohort
 - (b) National Counselor Exam (NCE): Four students completed the NCE and passed on first attempt. This is the second year in a row students have opted to take the NCE with five passing on first attempt in 2017-2018
 - (i) The group mean was 113.25 compared with last year's group mean of 114.6 and a national mean of 104.87
 - (ii) Group standard deviation 4.65 compared with national of 17.34
 - (iii) Areas of possible weakness
 - 1. Social and Cultural Diversity
 - 2. Assessment
 - (iv) Areas of possible strength
 - 1. Helping Relationships
 - 2. Career Development
 - 3. Human Growth and Development
 - 4. Professional Orientation and Ethical Practice

- (v) Other notes/thoughts
 - 1. Career Development had the broadest distribution of scores
- (c) Since inception, the SC concentration has maintained a 100% passing rate on the Praxis with an average of 171.50
 - (i) For 2018-2019, three students took the exam with second highest average of any cohort to date, 175.33
 - (ii) National passing score was 156

2. Action Plan

- (a) All three standardized exams (CPCE, NCE, & PSC Praxis) allow for comparison with other similar programs
- (b) Faculty were pleased that the group mean on the NCE was well above the national mean, especially since the CPCE was slightly below.
- (c) Faculty will continue to encourage students to take the NCE.
- (d) Faculty will continue to monitor any further downward trends with the CPCE however it is helpful to be able to have NCE results to compare with

vi. Oral Exam

- 1. Review and Discussion
 - (a) 2018-2019 saw a revision of the Oral Exams. Part of this revision was to assess more closely the practice of school counselors for those take the school counseling exam. In addition, some redundancy was deleted from the CMHC exam
 - (b) All counseling students passed the oral exams (mean 89.69), passing score 83.5
 - (i) Four CMHC students passed oral exams (88.64 mean)
 - (ii) Three School Counseling students passed oral exams (91.09 mean)
 - (c) Faculty observed a continued slight upward trend movement this past year after four years of a slight downward trend

2. Action Plan

(a) No changes recommended at this time. Faculty will continue to monitor the revised oral exam during 2019-2020

b. Indirect Evidence

- i. Alumni Survey (Spring 2018-previous assessment cycle)
 - 1. Review
 - (a) 10 respondents (7 CMHC, 2 SC, 1 Dual Concentration)
 - (b) 8 respondents were female and 2 were male
 - (c) 4 respondents were licensed as LMFT, 3 were licensed/certified as "other" but did not specify
 - (d) 6 respondents attempted and 4 passed licensure exams on first attempt,
 - (e) 1 respondent attempted licensure exam and did not pass
 - (f) All 10 respondents reported being employed in the counseling field (100%), with 7 stating "full time" and 3 stating "part time"
 - (g) Identified Strengths of the Program

- (i) "Excellent preparation for the licensure exam"
- (ii) "The practicum and internship opportunities seem to set the program apart from other programs"
- (iii) Emphasis on "Self of Therapist"
- (h) Areas for Possible Growth
 - (i) "Improve networking and collaboration with internship sites"
 - (ii) "Provide special education, classroom management, and human sexuality courses for SC students"
 - (iii) "Improve Research and Statistics training"

2. Discussion

- (a) This survey was conducted during previous assessment cycle but results were not available until after making several significant changes in the programs during 2018-2019
 - (i) SC students now complete 60hrs of course work including a course in Human Sexuality and options to take electives that include Classroom Management and Working with Special Needs populations
 - (ii) Improvements have also been made in communications between internship sites and program faculty including regular site visits

3. Action Plan

- (a) Going forward, the alumni survey will be conducted every-other-year, and will go back to only the previous 5 years of graduates. The next survey will go out Spring 2020. Efforts will be made to get results back in time for the May CPR
- (b) Efforts will continue to be made to bolster the response rate
- (c) Faculty will continue review the writing and research course to consider areas for improvement
- ii. Supervisor-Employer Survey
 - 1. During 2018-2019 a decision was made to begin an every-other-year rotation
 - 2. Action Plan
 - (a) The next survey will be conducted during the 2019-2020 academic year Efforts will be made to get results back in time for the May CPR
- iii. Graduate Student Satisfaction Survey (Fall 2018)
 - 1. Review of results
 - (a) Only 3 students responded to the survey, 2 CMHC and 1 Dual concentration
 - (b) Results for all areas tended to be very "middle-of-the-road"
 - (c) One area that "shined" was level of satisfaction with on-campus practicum and internship experiences
 - (d) No qualitative comments were shared
 - (e) No outstandingly negative experiences were voiced
 - 2. Discussion and Action
 - (a) Faculty concerned about low response rate and considered possible causes including timing and manner of communicating the survey

- (b) Results did not provide any new information and since the response rate was exceptionally low, faculty did not spend much time with data analysis
- (c) This survey will be more to a two-year rotation and more efforts will be made to increase response rate (next survey to be conducted during 2020-2021)

iv. Student Focus Group (Fall 2018)

- 1. Review of results
 - (a) Exit interviews were discontinued during previous assessment cycle and faculty decided a focus group involving current students as well as those about to graduate would be helpful instead
 - (b) During Fall 2018, two focus groups were conducted with nine different students
 - (c) Strengths that were voiced
 - (i) Faculty investment in students is exceptionally evident
 - (ii) Preparation for clinical practicum and internship is superb
 - (d) Desires or concerns that were expressed
 - (i) Add electives special topics courses (play therapy, trauma work, EM)
 - (ii) Improve communication between program supervisor and field supervisor (SC group supervision)
 - (iii) Prohibit doing three internship sites students stretched too thin
 - (iv) Oral Exams for SC students approach is too clinical (students were prepared, but only because of their CMHC internships)
 - (v) Conduct Group Supervision more like Oral Exam structure (as it is in CMHC group supervision) SC have a sense of "stepping down" to the school side
 - (vi) Encourage students to work (outside employment) only as much as necessary in order to totally soak in the program

2. Discussion

- (a) Several adjustments were made this past year to improve both CMHC and SC oral exams
- (b) Three simultaneous internship sites was a one-time occurrence with one student and likely will not occur/be allowed again
- (c) Improved communications is an ongoing effort by faculty
- (d) Faculty advisors already discourage excessive outside employment
- 3. Action Plan
 - (a) Faculty overall found student comments informing and will consider program change and improvements for 2019-2020
 - (b) Faculty will monitor changes made in oral exams 2018-2019

v. Field Placement Data

- 1. Review and Discussion
 - (a) As noted in last year's report, Clinical Training Manager (CTM) was piloted for 2017-2018 and discontinued

- (b) The Internship Coordinator and faculty contracted with Dropbox and now keep records securely in cloud-based folders that are HIPAA compliant
 - (i) The use of Dropbox provides many advantages including the ability to quickly modify forms and tracking tools as needed
 - (ii) Dropbox also provides a convenient way to securely share information among core faculty, adjunct instructors, and supervisors in the field
 - (iii) Drobox provides a space for students to keep class information and develop a "portfolio"
 - (iv) The Internship Coordinator developed an extensive filing system on Dropbox for tracking site visits, site communications, and site supervisor credentials, training records, and evaluations
- (c) Internship Coordinator revised and updated Internship Manual
 - (i) One manual was maintained but SC and CMHC portions were made more distinctive in several areas
 - (ii) Evaluations were revised to more accurately reflect SC and CMHC expectations
- (d) Internship Coordinator provided following site data
 - (i) CMHC
 - 1. Five interns and 7 practicum students were placed at sites, practicum students being solely at the University Counseling Center
 - 2. Seven facilities including the University Counseling Center were used for internship sites during 2018-2019
 - 3. At least 1 face-to-face visit was made by the Internship Coordinator to each site and in several cases more than one
 - (ii) SC
 - 1. Four interns were placed at sites, 3 interns were dual concentration students, having previously completed CMHC internships
 - 2. Seven facilities were used for internship sites during 2018-2019
 - 3. At least 1 face-to-face visit was made by the Internship Coordinator to each site and in several cases more than one

2. Action Plan

- (a) Internship Coordinator will continue to administer and monitor Dropbox for record keeping and information sharing of documentation relative to internship as well as other program requirements
- (b) Internship Coordinator in conjunction with practicum supervisors will revise practicum evaluation during 2019-2020

vi. Institutional Data

- 1. Review
 - (a) The tracking system for admissions data was revised

- (i) In the past, any individual who began the application process was counted as applying to the program
- (ii) Going forward, the GCP will count only received complete packets as applications for admissions
- (iii) The new tracking systems allows for a more effective and efficient way of tabulating "years to complete" for each student
- (b) Updated 2017-2018 admission data
 - (i) CMHC
 - 1. Twenty-Two (22) applied, 22 invited to interview, 14 interviewed, 3 denied admission, 11 students began, 1 withdrew after spring classes, 1 withdrew after May orientation, 1 switched to SC after summer
 - (ii) SC
 - 1. Six (6) applied, 6 invited to interview, 5 interviewed, 4 began including 3 dual, 3 students graduated, all in December 2018
- (c) 2018-2019 admission data
 - (i) CMHC
 - 1. Nine (9) applied, 9 invited to interview, 9 interviewed, 3 denied admission, 6 students began
 - (ii) SC
 - 1. Four (4) applied, 4 invited to interview, 4 interviewed, 1 denied admission, 2 began, n/a students graduated
- 2. Discussion
 - (a) Low admission this year
 - (i) Some concern expressed over continuity in staffing admissions personnel for the graduate program
 - (b) Noteworthy that virtual interviews were conducted with matriculating students in Zimbabwe and Japan
 - (c) Core faculty identified a way to have a fall admissions entry point if needed
 - (i) Faculty are exploring changes in timing of course offerings
 - (ii) Depending on how the course rotation changes, admission entry points may become fall and spring, rather than current summer and spring
- 3. Action Plan
 - (a) Faculty will work with admissions staff to improve marketing strategies
 - (b) Faculty will continue to explore course offerings and possibilities of adjusting admission entry points
- 3. Unfinished items from 2018-2019 faculty meetings
 - a. Will continue to have SC oral exams 2-3 weeks later than CMHC oral exams
 - b. Clarified requirement for attending a national conference: 10 hours of professional development required and a reflection paper-this will be noted in student handbook

- c. Per instructor's request, COUN 5586 Counseling Skills & Technique was added as a prerequisite to COUN 5530 Couple & Marital Therapy
- 4. Yellow-pad Notes (brainstorming-uncategorized-carryover from previous year)
 - a. Building community among students ongoing discussion (also addressed in orientation discussion below
 - b. Changing course order/rotation-lengthy discussion will continue 2019-2020
 - i. Considerations about making CMHC more like SC Practicum/Internship
 - ii. Several course rotation options were considered
 - iii. Next steps include review of current students' IPS to see how best to transition to a new course rotation by Fall 2020 if possible
 - c. Carryover-possible creation of advisory counsel
 - School counseling: Several school counselors noted including ones from Mooreland Heights Elementary, Fulton High School, Northview Primary School, and Pigeon Forge High School
 - ii. CMHC: Several mentioned from agencies including at Omni and Fellowship Church
 - iii. Alumni: Several alumni noted who are active in practice and live relatively close
 - d. Orientation Discussion
 - i. Orientation for students beginning in January looks very different than those who begin in May
 - 1. May students have face-to-face orientation day and subsequent online orientation course
 - 2. Students beginning in January have little if any time to orientate to the program since classes begin immediately
 - 3. Doing orientation in December instead of January is not possible since attendance cannot be required if students aren't enrolled until January
 - 4. Consider doing initial orientation online for both entry points (May & January)
 - 5. Additional orientation/community building could involve face-to-face after the beginning of the semester
 - (a) Maybe a mixer/team building group experience with existing and new students
 - (b) Maybe do multiple team-building experiences three times a year September, December, April. Get students involved in the planning process
 - (c) Consider schedule event for Saturday, Sept. 7, 1:30-4:30. Also schedule Nov. 16 for a second similar kind of community-building activity during COUN 5540 Group Dynamics, Theory & Techniques residency
 - e. Add KPI/Disposition module to Sakai website. Core faculty would also need to discuss KPIs and Dispositions at the beginning of each summer course. Orientation will not go fully online until next fall
 - f. Continue to develop ways of better addressing ADA standards and accessibility in program
 - g. Development of electives postponed until more resources become available

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Student Learning Outcomes (SLOs)

School:	Social & Behavioral Sciences	Assessment Cycle Dates:	2017-18
Program:	MA Counseling	Location:	TENNESSEE

Part I. Follow-up to Previous Assessment Report (Closing the Loop on Last Year's Assessment and ACTION items for 2019-2020)

A. Address any <u>proposed</u> improvements from LY's report. Was action taken? Usually corresponds to Part II, F from the previous reporting cycle or from proposals made in that narrative. The goal is to show if/how those proposed changes/improvements were implemented.	B. How will the efficacy of the improvement be assessed or monitored? (part of SLO assessment, new measure, indirect measure, etc.)
Action for 2018-2019: Transitioning from CACREP 2009 to CACREP 2016 standards is a process involving several years. Faculty will continue closely monitoring the use of new assessment tools (KPIs and Dispositions) as well as new procedures. Graduate faculty will continue to meet weekly throughout 2018-2019 discussing program improvement as well as individual student progress. Because only two students remained under the 2009 standards as of May 2018, those students were transitioned to the 2016 standards effective Summer, 2018.	Discussion: New tracking procedures were developed to assess program adherence to SLOs using data collected from KPIs. Faculty determined to use KPIs not only for program assessment but also to monitor individual student competency. A system was installed to monitor and address students who had KPI or Disposition scores that were considered marginal or below standard. Faculty desire to have an appropriate balance and not over or under react.
	ACTION for 2019-2020: Faculty will continue to explore the most appropriate manner to address individual student KPI and Disposition scores that fall below marginal standards. Faculty will compare KPI and Dispositional scores to other assessment measures including grades and exam scores (e.g., oral exams, CPCE, NCE, & PRAXIS)
Action for 2018-2019: The expanded mission statement will be included in the 2018-2019 graduate student handbook. Faculty will consider inclusion of the mission statement in course syllabi and will be increasingly intentional addressing diversity in unique and relevant ways for each course. Faculty will examine and implement options to improve accessibility within the program.	Discussion: The Commitment to Enhancing Diversity was included in the 2019-2020 graduate student handbook. Faculty did not address planning and implementing program improvement for addressing diversity to the extent desired. Efforts of hiring a "visiting faculty" that enhanced diversity were thwarted by financial barriers. Faculty have had several discussions on best practices for accessibility in particular for online coursework.
	ACTION for 2019-2020: Faculty will consider inclusion of the mission statement in course syllabi and will be increasingly intentional addressing

diversity in unique and relevant ways for each course. Faculty will examine and implement options to improve accessibility within the program. Action for 2018-2019: Faculty are increasing options for completing programs of Discussion: The two-semester long practicum for CMHC students was piloted during 2018-2019 and discontinued due to overwhelming negative study and beginning Fall 2018, students will have the option of taking a two-semester long practicum experience. This additional time provision allows students even more feedback from both students and faculty. Faculty had multiple discussions flexibility and likely enhances the learning experience. Students' learning will be about changes to course rotation and examined several models. closely monitored using the Counselor Competencies Scale—Revised (CCS-R). Dispositional assessment will also be used to monitor student attitudes throughout ACTION for 2019-2020: Faculty will continue to explore options of their program of study regardless of whether they are enrolled in a single adjusting course rotation with a proposed start up date as soon as fall 2020. concentration or dually enrolled. Ramifications of making such a shift will be evaluated in part to ensure current students will not be negatively affected. Discussion: Building community was partially addressed by faculty during Action for 2018-2019: Become more intentional in efforts to build community among 2018-2019 but efforts did not seem very effective. Attendance at some students-brainstorming 1) Create opportunities for building supportive relationships outside of classes mixers was minimal and discouraging. Faculty discussed a number of other a) Occasional social events at faculty housing options to try and build community. Discussed possibilities of changing up b) Student-led group orientation for incoming students. Faculty discussed significant difference 2) Develop more interactive and engaging activities within classes and residencies between orientation of students entering in spring versus summer. 3) Expand on orientation a) Summer 1 is downtime and no interaction with new students—create ACTION for 2019-2020: Faculty will continue to discuss communityopportunities building options. In particular, orientation for new students will be addressed. Options will likely include making spring and summer b) Make Orientation Day more open to existing student orientations more similar and including ways to better mix existing students with new students. Action for 2018-2019: A secure workbook/spreadsheet will be further enhanced to Discussion: Tracking system is working fairly well, but still has areas that maintain and track KPIs/dispositions/NOCs. This system will be reviewed and need to be addressed. At risk students are being identified earlier and with updated regularly by faculty advisors as needed to address student needs and more consistency and follow up largely due to the tracking system. Use of concerns. The Program Director will continue to explore the most effective way of Notice of Concerns (NOCs) appears to be a helpful tool of addressing maintaining student data from year to year student issues. ACTION for 2019-2020: Faculty will continue to be attentive to identifying and working with students who may be at risk or marginally competent in some areas. Faculty will develop a method to routinely check the tracking system to ensure students are not neglected and issues are dealt with in a timely and consistent manner. Action for 2018-2019: The Internship Coordinator will be reviewing and likely Discussion: The CMHC and School Counseling internship evaluations were revised during 2018-2019 and implemented for 2019-2020. Faculty revising the intern evaluation for both CMHC and School Counseling in part to better conform to CACREP 2016 standards as well as to make it more effective for site discussed the need to revise the practicum evaluation as well. Currently part supervisors to use for 2019-2020. 1 of the CCS-R is being used but faculty expressed concern that it was not adequate and, in some areas, not relevant.

ACTION for 2018-2019: The Internship Coordinator will assess the effectiveness of the newly revised internship evaluations. The Internship Coordinator, in conjunction with practicum site supervisors, will look at revising the practicum evaluations.
Discussion: During 2018-2019 faculty began the process of reviewing the course rotation. Several factors drove this initiative, foremost being the complexities of students who matriculate into the program at varying times and who then graduate anywhere from 2-5 years later. Up until a few years ago, all students were on a two-year cycle, so that each year a distinctive cohort began in the fall and ended two years later with a spring graduation. Minor changes have been made in the course rotation during the past several years, but faculty became increasingly aware that additional changes need to be made.
ACTION for 2019-2020: Faculty will continue the process begun in 2018-2019 and consider several proposed models. Faculty are hoping to be prepared to begin a new course rotation as soon as fall 2020.

A. Core SLOs	B. Course(s) & Measure(s)	C. Results	D. Discussion	E. List any meeting dates	F. Use of Results Proposed improvements and/or Implemented improvements made based on C. Results.			
SLO 1: Graduates will embrace a Christian worldview that compels them to respectfully and	COUN 5210 Comparative Paper Mean 94.00	Benchmark 84.00 Current year: 92.86 2-year average: 92.86	Notes from Comprehensive Program Review (CPR): Two points of measures were eliminated from assessment procedures due to redundancy as follows:	Weekly meetings throughout fall and winter semesters.	Faculty will consider inclusion of the mission statement in course syllabi and will be increasingly intentional addressing diversity in unique and relevant ways for each			
ethically engage clients both similar to and different from	Conf. Refl. Paper Mean 95.07		COUN 5420 Theory of Counseling	Annual Comprehensive	course.			
themselves	CPCE Nat'l Exam Ethics subscore Mean 89.20		COUN 5200 Special Topics Paper	Program Review (CPR) conducted on May 6, 2019				
	COUN 5210 Theological Refls. Mean (pending)		Having results from standardized	Dispositions Review Meeting held on May 6,				
	COUN 5310 Spirit. Devel. Paper Mean 88.67		reflect student competency in this area is significant. In particular, the Social & Cultural Diversity CPCE subscore for the program was .04 less than the					
	COUN 5200 Integrative Paper Mean 96.75		national average. This is encouraging since the program is making a concerted effort to be more intentional in preparing students who are able to					
	COUN 5220: Book Review Mean 96.63		appreciate and advocate for diversity awareness.					
	CPCE Nat'l Exam Multiculture subscore Mean 89.60							
SLO 2: Graduates will synthesize a systemic approach, theoretical	COUN 5560: Career Chaos Project Mean 99.14	Benchmark 84.00 Current year: 90.00 2-year average: 91.27	All data points were measured this assessment cycle for the first time. One measuring point, Practicum	Weekly meetings throughout fall	Faculty will continue to monitor closely data collected in particular from national exams such as the CPCE and NCE.			

A. Core SLOs	B. Course(s) & Measure(s)	C. Results	D. Discussion	E. List any meeting dates	F. Use of Results Proposed improvements and/or Implemented improvements made based on C. Results.
understanding, and helping skills to address human experience across the lifespan	CPCE Nat'l Exam Career subscore Mean 88.80		CCS-R (Section 1) was deleted because it was not supposed to be a part of the original assessment plan. Faculty discussed the low score for COUN 5586 CCS-R. This is an introductory course in skills development for both CMHC and SC students. Faculty continue to wrestle with how to appropriately score students in a developmentally appropriate manner. Faculty were attentive to the mean scores on the CPCE national exam. Human Development had a significant drop in previous years' scores and was below the national average. However, this same domain in the NCE national exam was higher than the national average. Data seems somewhat contradictory.	Comprehensive Program Review (CPR)	Faculty have revised internship evaluations for SC and CMHC for 2019-2020. Effectiveness of these instruments will be monitored closely. Use of CCS-R as an evaluative tool is also being assessed. Faculty will likely revise practicum evaluation (currently CCS-R) during 2019-2020.
SLO 3: Graduates will demonstrate	COUN 5520 Case Study	Benchmark 84.00	For the previous assessment cycle (2017-2018) the mean of 80.57 was well	Weekly meetings	The average for SLO3 was concerning last cycle but this was

A. Core SLOs	B. Course(s) & Measure(s)	C. Results	D. Discussion	E. List any meeting dates	F. Use of Results Proposed improvements and/or Implemented improvements made based on C. Results.
1	Mean 92.50	Current year: 91.93	•	throughout fall	primarily due to lack of data points
research and		2-year average: 85.95	40.0% of the data was available at time		available the time of the previous
assessment tools	CPCE Nat'l Exam		the report was developed.		report. Faculty will continue to
	Assessment subscore				monitor this SLO closely since this
	Mean 93.60		During this assessment cycle (2018-		is also an area that alumni suggest
			2019) 100% of the data points were		could use improvement. Faculty are
	COUN 5100:			•	exploring the option of moving the
	Literature Review		well above the benchmark providing a	` /	Methods of Research course to a 16
	Mean 92.00		two-year average that was also above		week semester instead of the current
			the benchmark. This average includes	May 6, 2019	8 week. This is part of a larger
	COUN 5100		scores from a standardized national		examination of course rotation that
	Final Exam		exam (CPCE) as well.	Dispositions	could be put in place as soon as fall
	Mean 91.26			Review Meeting	of 2020.
				held on May 6,	
	CPCE Nat'l Exam			2019	
	Rsch./Stats. subscore				
	Mean 89.20				

Part III: CMHC CONCENTRATION Student Learning Outcomes

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A. CMHC Concentration SLO	B. Course(s) & Measure(s)	C. Results	D. Discussion	E. List any meeting dates	F. Use of Results Proposed improvements and/or Implemented improvements made based on C. Results.
SLO 4-CMHC:	COUN 5520:	Benchmark 84.00	All data points were collected (previous	Weekly	Internship Coordinator and site
Graduates will	Case Study		assessment cycle only 2 points were	meetings	supervisors are looking into
competently counsel,	Mean 92.67	Current year: 90.82	available). The mean of 90.82 is well	throughout fall	modifying and improving the
informed by		2-year average: 91.36	above the benchmark of 84.00.	and winter	current instrument used to assess
knowledge and	Internship		Practicum and Internship also are	semesters.	CMHC practicum students (CCS-
professional best	Oral Exam		typically hallmarks of the program and		R). Internship Coordinator is
practices	Mean 88.64		receive marks of high quality from		continuing to create internship

A. CMHC Concentration SLO	B. Course(s) & Measure(s)	C. Results	D. Discussion	E. List any meeting dates	F. Use of Results Proposed improvements and/or Implemented improvements made based on C. Results.
	COUN 5570: Clinical Case Study Mean 94.40		development especially with offsite internship sites.		experiences that are unique and distinctive for CMHC interns.
	Internship Oral Exam Mean 88.64			May 6, 2019 Dispositions Review	
	Practicum: CCS-R (entirety) Mean 91.92			Meeting held on May 6, 2019	
	Internship Oral Exam Mean 88.64				

A. School Counseling Concentration SLO	B. Course(s) & Measure(s)	C. Results	D. Discussion	E. List any meeting dates	F. Use of Results Proposed improvements and/or Implemented improvements made based on C. Results.
informed by knowledge and professional best practices	COUN 5610 Final Exam Mean 85.67 Internship Oral Exam Mean 91.09 COUN 5650: Systems Theory Paper Mean 89.33 Internship Oral Exam Mean 91.09 Practicum: Coun. Skills & Access to Resource Mean 96.16 Internship Oral Exam Mean 91.09	Benchmark 84.00 Current year: 90.74 2-year average: 89.95	assessment cycle only 1 point was available). The mean of 90.74 is well above the benchmark of 84.00. Practicum and Internship also are typically hallmarks of the program and receive marks of high quality from student and alumni surveys. Faculty continue to seek improvement and development of each site and to expand the opportunities for students to have more choice in site placement.	and winter semesters. Annual Comprehensive	Internship Coordinator and site supervisors are looking into modifying and improving the current instrument used to assess CMHC practicum students (CCS-R). Internship Coordinator is continuing to create internship experiences that are unique and distinctive for CMHC interns.





Master of Arts in Counseling 2018-2019 Vital Statistics

(as of 8/31/19)

Enrollment/Graduation/Completion data (CMHC)*

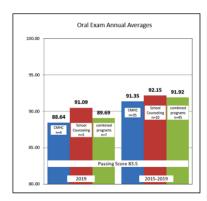
Enrollment/Graduation/Completion data (School Counseling)*

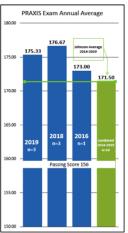
Year		Number Students Graduated	Avg. Years to Complete	Rate of Comp.	Total Enrolled as of Summer	Year	New Students Enrolled	Number Students Graduated	Avg. Years to Complete	Rate of Comp.	Total Enrolled as of Summer
2016	8	10	2.1	92.86	16	2016	3	1	2.0	100%	3
2017	10	7	2.4	88.89	16	2017	5	0	n/a	n/a	6
2018	11	7	3.0	(pend)	23	2018	7	3	2.4	(pend)	8
2019	6	4	2.5	(pend)	22	2019	4	0	2.6	(pend)	12

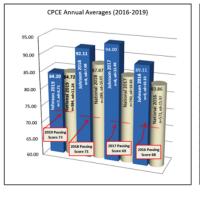
^{*}students have 2-5 years to complete program of study

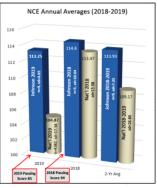
Pass Rate on Credentialing Exams for 2018-2019 (SC=School Counseling, CMHC-Clinical Mental Health Counseling)

Oral Exam			School Guidance & Counseling				Counselo	Counselor Preparation			National	Counselors	
			Praxis				Comprehensive Exam (CPCE)				Examinat	ion (NCE)	
Year	SC	CMHC	Year	SC	CMHC		Year	SC	CMHC		Year	SC	CMHC
2019	100%	100%	2019	100%	n/a		2019	100%	100%		2019	n/a	100%
2018	100%	100%	2018	100%	n/a		2018	100%	100%		2018	n/a	100%
2017	100%	100%	2017	2017 n/a n/a			2017	100%	100%		2017	n/a	n/a



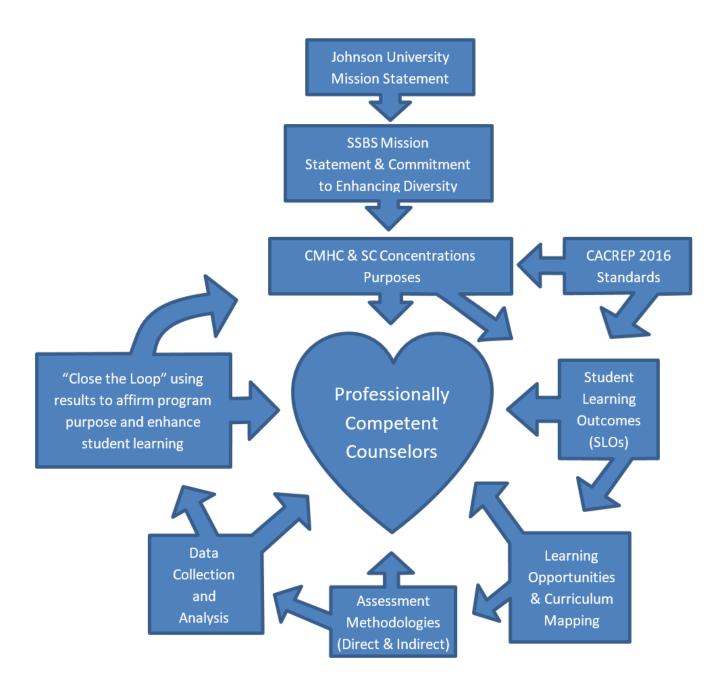






Job Placement Rate (graduation year)	2019 grads	2018 grads	2017 grads	
Obtained employment within 3 months after graduation	not yet available	100%	100%	
Obtained employment within 1 year after graduation	not yet available	100%	100%	

The Program Assessment Cycle for the Master of Arts in Counseling is illustrated in such a way that faculty remain focused on its heart-shaped core, "professionally competent counselors." This systemic and cyclical model places continual emphasis on both outcome and process throughout the assessment cycle. The various components are similar to life-giving vessels that help to develop and maintain a healthy heart. The university mission statement, school mission statement and commitment to enhancing diversity, and CACREP (2016) standards are significant influencers of the cycle, but remain relatively unaffected by the cycle itself.



Appendix C: Individual Student Assessment Progression

Admissions Screening

- · Assessed: GRE/MAT, GPA, Writing Sample, References
- If these are found to be inadequate, student is not invited to an interview day

Admissions Interview Day

- Assessed: Written Essay, Group activity, Individual Interview, Counselor Dispositions (see below)
- If performance is inadequate: student is not admitted to program or may be admitted on probation

Counselor Dispositions

- Assessed during admissions process and throughout program of study: Commitments, characteristics, values, beliefs, interpersonal
 functioning, and behaviors that influence the counselor's professional growth and interactions with clients and colleagues
- If performance is inadequate: student is provided a remediation plan with deadlines specified by program faculty

Rey Performance Indicators (KPIs)

- · Assessed throught the program of study: Student growth in specific learning domains throughout the program of study
- If performance is inadequate: student is provided a remediation plan to be completed within 60 days

COUN5586 Coun Skills & Techniques

- Assessed: Student performance in mock interview
- If performance is inadequate: student is not permitted to begin Practicum until satisfactory performance is demonstrated; student is provided a remediation plan to be completed within 60 days

Practicum

- Assessed: Student performance in the practice of counseling, ultimately contributing to a course grade of 'B' or better
- If performance is inadequate: student is not permitted to begin Internship until satisfactory performance is demonstrated; student is provided a remediation plan to be completed within 60 days

Internship

- · Assessed: Student performance in the practice of counseling, ultimately contributing to a course grade of 'B' or better
- If performance is inadequate: student is not permitted to continue in Internship until satisfactory performance is demonstrated; student is provided a remediation plan to be completed within 60 days

Standardized Assessment/ Exam

- Assessed: CPCE for CMHC students and SC students; Professional School Counselor (5421) Praxis exam for SC students
- If performance is inadequate: for CPCE, student is provided a remediation plan to be completed prior to graduation; for Praxis, SC student will not be endorsed for SC licensure until the Praxis exam is passed

Oral Exam

- Assessed: student performance in conceptualizing, directing treatment, and ethics in relation to case study
- If performance is inadequate: student is provided a remediation plan to be completed prior to graduation

Alumni Follow-up

- Assessed: Alumni employment, continued education, licensure, and participation in the professional counseling field
- Data is used to inform any needed adjustments in the program

GCP Student Handbook

	Graduates will embrace a Christian worldview to										
engage	clients both similar to and different from themsel										
	1.1: Graduates demonstrate conduct consistent with professional standards and ethics.										
	COUN 5210 – Ethical & Professional	Ethical Code/Association									
	Issues in Counseling	Comparative Paper									
	Practicum/Internships	Reflection on attending conference									
	•	CPCE Subscore									
	1.2 Graduates articulate a personal model of app										
	COUN 5210 – Ethical & Professional										
	Issues in Counseling										
	COUN 5310 – Human Development	Spiritual Development Paper									
	Over the Lifespan										
	COUN 5200 – Integrating Theology	Integrative Paper									
	& Therapy										
	1.3: Graduates develop culturally responsive str	ategies to engage clients in diverse settings.									
	COUN 5220 – Social & Cultural	Book Review									
	Diversity in Counseling										
	Internship	CPCE Subscore									
	Graduates will synthesize a systemic approach, t	heoretical understanding, and helping skills to									
address	human experience across the lifespan.										
		onships among and between work, relationships,									
	mental well-being, life roles, and other factors.										
	COUN 5560 – Career Assessment &	Career Chaos Projects									
	Development	an an a d									
	Internship	CPCE Subscore									
	2.2: Graduates discover and apply group dynam										
	COUN 5540 – Group	Cumulative Score of 5 Reflection									
	Dynamics/Theories/ Techniques	Papers									
		Competent Group Facilitator Paper Fig. 15. The second seco									
	T 4 1:	Final Exam Graph and the state of t									
	Internship	CPCE Subscore									
	2.3: Graduates demonstrate basic helping skills										
	COUN 5581 – Counseling Skills &	CCS-R or comparable (skills section									
	Techniques	only); mean of all									
	Internship	CPCE Subscore									
		or understanding theories and developmental and									
	non-normative factors that affect human growth										
	COUN 5310 – Human Development	Final Exam									
	Over the Lifespan Internship	c CDCE Culassers									
SI O 2.	•	CPCE Subscore									
SLU 3:	Graduates will demonstrate responsible use of real 3.1: Graduates conduct appropriate assessment										
	relevant to the context.	of chemis using varidated tools and procedures									
	COUN 5520 – Child & Adolescent	Case Study									
	Assessment, Diagnosis, & Treatment	- Case Study									
	Internship	CPCE Subscore									
	3.2: Graduates evaluate counseling literature and										
	counseling practice.	sofficerivery employ research to inform									
	O F										

Return to TOC Appendix D: Mapping of KPIs with SLOs and Courses (continued from previous page)

	COUN 5100 – Research & Statistics	Literature Review										
		 Final Exam 										
	Internship	CPCE Subscore										
SLO 4-C	MHC: Graduates will competently counsel, infort	ned by knowledge and professional best										
practices		, , ,										
	4.1-CMHC: Graduates demonstrate a well-formed	l, systemically-oriented clinical mental health										
	counselor identity.	G 0: 1										
	COUN 5520 – Child & Adolescent	Case Study										
	Assessment, Diagnosis, & Treatment	0.15										
	Internship	Oral Exam										
	4.2-CMHC: Graduates conceptualize and plan treatment and interventions within a clinical setting.											
	COUN 5570 – Adult Assessment,	Clinical Case Study										
	Diagnosis, & Treatment	Cimical Case Study										
	Internship	Oral Exam										
	4.3-CHMC: Graduates employ a variety of counse											
	clients in counseling.											
	Practicum	CCS-R or comparable										
	Internship	Oral Exams										
SLO 5-SO	C: Graduates will competently counsel, informed	by knowledge and professional best practices.										
	5.1-SC: Graduates demonstrate a well-formed sch											
	COUN 5610 – Foundations in School	Final Exam										
	Counseling											
	Internship	 Praxis Subscore 										
4	5.2-SC: Graduates conceptualize and plan lessons	/interventions within a school counseling										
(context.											
	COUN 5650 – Contemporary Trends	 Systems Theory Paper 										
	in School Counseling											
	Internship	Oral Exam										
	5.3-SC: Graduates employ a variety of counseling	skills and modalities as they engage students										
1	in a school counseling setting.											
	COUN 5850 – School Counseling	 Counseling Skills & Access to 										
	Practicum	Resource sections of evaluation										
	Internship	Oral Exam										

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Counselor Dispositions Evaluation

Graduate Counseling Program

Johnson University

GCP Student Name:	Student Name
Evaluator Name:	
Date:	

Counselor Dispositions

The following evaluation references the qualities and characteristics typical of a professional in the counseling profession. Broadly defined, these are the commitments, characteristics, values, beliefs, interpersonal functioning, and behaviors that influence the counselor's professional growth and interactions with clients and colleagues. Each identified disposition is followed by a listing of synonyms and descriptors as a means to more fully This evaluation is to be completed in reference to a fully-licensed and practicing professional - meaning that current students are expected to be developing and nurturing these dispositions while in the Graduate Counseling Program (e.g., students do not commonly score "8s" during their first semesters of the program). Please evaluate the Student in light of our 10-point scale below, and offer any comments you find helpful/valuable. Comments are required if students are Marginal or Below Expectations.

Below Expectations

Marginal

Meets Expectations

Demonstration of disposition is present but generally below what would be expected of a Counseling Professional.

Demonstration of disposition is clearly evident and what is to be expected from a Counseling Professional.

Exceeds Expectations

Disposition is absent or demonstration is significantly less than appropriate for a Counseling Professional.

Demonstration of disposition is clearly evident and what is to be expected from a Counseling Professional.

Demonstration of disposition is above and beyond what is typical of a Counseling Professional.

		Be Expec		Marginal			Meets Expectations			Exceeds Expectations		Comments:	
Resilient		1	2		3	4 5	5	6	7	8	9	10	
sustainability, connects with d tenacity, follow through, pers				disco	•								
										•		10	

Counselor Dispositions Evaluation

Graduate Counseling Program
Johnson University

GCP Student Name:	Studer	nt Name	1								
	Bel Expec	ow tations	М	argin	al	E	Meet xpectal		Exceeds E	expectations	Comments:
Aware of Self and Others	1	2	3	4	5		6 7	8	9	10	
Collaborative — awareness of one's thoughts/feelings as well as others' thoughts/feelings, ability to be both separate from and a part of a group, supporting others without losing/compromising self, other-awareness, respect, accepting, meeting others where they are, works well with peers/staff/faculty/supervisors, practice of boundaries											
Assertive – well-defined sense of self, know who they are and Whose they are, appropriate view of self in relation to others, self-validated affirmation, differentiated, self-knowledge/awareness											
Integrity	1	2	3	4	5		6 7	8	9	10	
Integrity - honesty, genuineness, do what yo	ou say yo	u do, foll	low-thro	ugh, d	consis	stency	pursui	t of bei	ng and doir	ng Good	
Compassion	1	2	3	4	5		6 7	8	9	10	
using head and heart in balance, intentions civic/community enga							_		n gentle an	d firm,	
Additional Comments											